

The U.S. International Tax Regime  
Confronting the Challenge of the Evolving Global Marketplace

**Thursday, February 10, 2005**

**7:30 a.m. – Registration**  
**9:30 a.m.**

**9:30 a.m. – Welcome**  
**9:45 a.m.**

Douglas Bates, Director, Federal Relations, Northwestern Mutual  
Pamela F. Olson, Partner, Skadden Arps, Slate, Meagher & Flom LLP  
Mark A. Weinberger, Americas Vice-Chair—Tax Services, Ernst & Young  
LLP

**9:45 a.m. – Keynote Address**  
**10:30 a.m.**

Paul Polman, Group President, Western Europe, Procter & Gamble  
Robert H. Swan, Executive Vice President, Chief Financial Officer, EDS

**10:30 a.m. – Session 1**  
**11:40 a.m. Is it Time to Rethink U.S. International Tax Policy Goals?**

**Moderator:** Timothy M. McDonald, Vice President, Finance and  
Accounting, Global Taxes, Procter & Gamble  
Barbara M. Angus, International Tax Counsel, Department of the Treasury  
David Brockway, Principal in Charge, Washington National Tax,  
KPMG LLP  
C. Eugene Steuerle, Senior Fellow, The Urban Institute  
David R. Tillinghast, Partner, Baker & McKenzie LLP

**11:40 a.m. – Luncheon and Keynote Address**  
**12:55 p.m.**

The Honorable John Snow, Secretary of the Treasury, Department of the  
Treasury

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## The U.S. International Tax Regime Confronting the Challenge of the Evolving Global Marketplace

**1:10 p.m. –** Session 2  
**2:35 p.m.** **U.S. International Tax Rules In Practice:  
Do They Achieve the Intended Goals?**

**Moderator:** Marjorie A. Rollinson, Ernst & Young LLP

John Bush, Director of International Tax Planning, Citigroup Inc

Jeffrey A. Levenstam, Senior Director, Global Tax Planning and  
International Taxation, Cisco Systems

David P. Lewis, Executive Director, Global Tax, Eli Lilly and Company

Matthew M. McKenna, Senior Vice President of Finance, PepsiCo, Inc.

Thomas S. Neubig, Ph.D., National Director, Quantitative Economics and  
Statistics, Ernst & Young LLP

Roger D. Wheeler, Chief Tax Officer, General Motors Corporation

Paul Wolff, Vice President, Office of Tax Affairs, DaimlerChrysler  
Corporation

**2:35 p.m. –** **Keynote Address**  
**3:00 p.m.**

The Honorable Donald L. Evans, Secretary of Commerce, Department of  
Commerce

**3:10 p.m. –** Session 3  
**4:35 p.m.** **Current Tax Policy: Is It Anti-Competitive?**

**Moderator:** LaBrenda Garrett-Nelson, Washington Council Ernst & Young,  
Ernst & Young LLP

The Honorable Kathleen B. Cooper, Under Secretary for Economic Affairs,  
Department of Commerce

Colleen Sayther Cunningham, President and CEO, Financial Executives  
International

David Hernandez, Vice President, Taxes, EDS

Matthew J. Slaughter, Tuck School of Business, Dartmouth College

Charles G. Stinner, Director, International Taxation, Air Products and  
Chemicals, Inc.

Martin A. Sullivan, Ph.D., Economist for Tax Analysts

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## The U.S. International Tax Regime Confronting the Challenge of the Evolving Global Marketplace

**4:35 p.m. – 6:00 p.m.**     **Session 4**  
**Global Tax Competition, Tax Policy and Tax Administration: Who Wins? Who Loses?**

**Moderator:** Michael J. Graetz, Justus S. Hotchkiss Professor of Law, Yale Law School

Robin D. Beran, Director, Corporate Tax & Assistant Treasurer, Caterpillar Inc.

Rocco V. Femia, Miller & Chevalier, Chartered

Joseph H. Guttentag, Former Deputy Assistant Secretary for International Tax Affairs, Department of the Treasury

Chia Tern Huey Min, Chief Tax Policy Officer, Ministry of Finance, Singapore Development Authority

Gary Clyde Hufbauer, Reginald Jones Senior Fellow, Institute for International Economics

Nanci S. Palmintere, Vice President, Finance and Enterprise Services; Director, Tax, Licensing & Customs; Intel Corporation

**6:00 p.m.**     **Reception, Dinner and Keynote Address**

The Honorable William Thomas, Chairman, Committee on Ways and Means, United States House of Representatives

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**Friday, February 11, 2005**

**7:00 a.m. – Continental Breakfast**

**8:00 a.m.**

**8:00 a.m. – Keynote Address**

**8:45 a.m.**

R. Glenn Hubbard, Ph.D., Dean and Russell L. Carson Professor of Finance  
and Economics, Columbia Business School

**8:45 a.m. – Session 5**

**10:15 a.m. Where Are We Going?**

**A Look at Some Possible Alternatives**

**Moderator:** Mr. Paul W. Oosterhuis, Partner, Skadden Arps, Slate,  
Meagher & Flom LLP

Reuven Avi-Yonah, Irwin I. Cohn Professor of Law, University of Michigan  
Law School

Mihir Desai, Graduate School of Business Administration, Harvard  
University

Kevin Hassett, Ph.D., Resident Scholar, American Enterprise Institute

Peter R. Merrill, Ph.D., Principal, Director of Economic Consulting,  
PricewaterhouseCoopers LLP

Will Morris, Tax Counsel International, General Electric Company

Phillip D. Morrison, Principal, Deloitte & Touche LLP

Kenneth Petrini, Vice President, Taxes, Air Products and Chemicals, Inc.

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**10:30 a.m.**  
**– Noon**

**Session 6**

**Where Are We Going?**

**Political and Other Potential Barriers to Change**

**Moderator:** Pamela F. Olson, Partner, Skadden Arps, Slate, Meagher & Flom LLP

John Buckley, Democratic Chief Tax Counsel, House Committee on Ways and Means

Andrew B. Lyon, Ph.D., Principal, PricewaterhouseCoopers LLP

Edgar McClellan, Republican Tax Counsel, Senate Committee on Finance

Greg Nickerson, Republican Staff Director/Staff Counsel, House Committee on Ways and Means

Harvey S. Rosen, Ph.D., Council of Economic Advisors

James R. White, Tax Policy and Administration Director, Government Accountability Office

**Noon –**  
**12:30 p.m.**

**Session 7**

**Looking Ahead**

The Honorable Grant D. Aldonas, Under Secretary for International Trade, Department of Commerce

Mark A. Weinberger, Americas Vice-Chair—Tax Services, Ernst & Young LLP

**12:30 p.m.**

**Closing Remarks**

Doug Bates, Director, Federal Relations, Northwestern Mutual

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